transformational partnerships

collaborative approach

competitive returns

COAST hotels

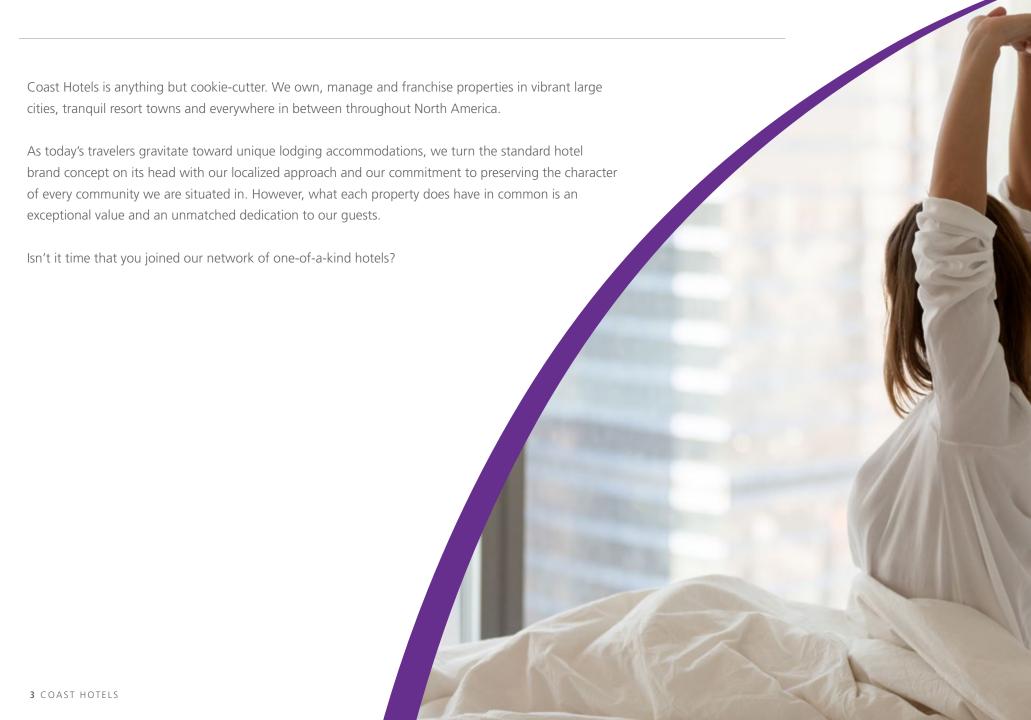
refreshingly local[™]



our local approach is your strategic advantage



transformational partnership opportunities



where we're located





canada

alberta

Calgary

Canmore

Edmonton (2)

Grimshaw

Hinton

Jasper

Lethbridge

Nisku

british columbia

Abbotsford

Burnaby

Campbell River

Chilliwack

Fort St. John

Kamloops

Kelowna Langley

NI---

Nanaimo

Oliver

Osoyoos

Parksville

Prince George

Revelstoke

Sechelt

Tsawwassen (Delta)

Vancouver

Victoria

Williams Lake

saskatchewan

Swift Current

yukon

Dawson City

usa

alaska

Anchorage

california

Burbank (2)

Santa Barbara

hawaii

Kauai

washington

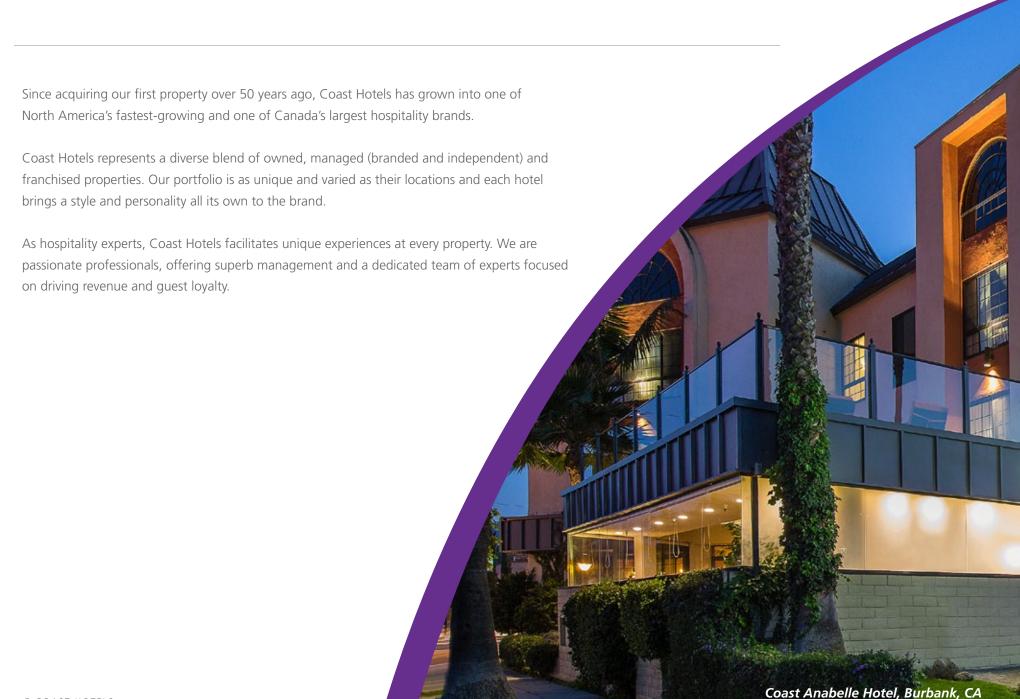
Bellevue

Pullman

Sea-Tac Airport

Wenatchee

about coast hotels



about coast hotels at a glance

Coast Hotels enhances your property by aligning it with a well-respected and distinct brand.

Through our brand delivery and services, Coast Hotels provides robust owner and franchisee benefits ultimately driving more profit to your bottom line and maximizing the value of your asset.

We believe that aligning your property's unique attributes with Coast Hotels' brand vision, strategy and services is the key to success.

- Headquartered in Vancouver, BC, Canada
- Founded in 1972 and purchased by APA Hotel International, Inc. of Japan in September 2016
- Coast Hotels currently owns, manages and franchises 39 properties in Canada and the United States:
 - Owns and manages 6 properties in Canada
 - Manages 3 properties for various Canadian ownership groups
 - Franchises 21 properties in Canada
 - Franchises 9 properties in the USA



meet the leadership team

Respected industry-wide, our highly experienced, visionary and diverse leadership team is committed to building mutually beneficial long-term relationships.



Jin Sasaki President & CEO



Mark Hope Senior Vice President, Development



Manny ilao Chief Financial Officer



Kelli Steer Vice President, Operations



Brigitte Diem-Guy Vice President, Revenue Strategies & Communication



Linda Hagen Director, Brand Engagement



Nooshi Akhavan Director, Revenue Performance



Shafina Hajee Director, National Sales



Glen Merx Director, People & Culture



Elaine Apel Director, Corporate Purchasing



Lily de Asis Director, Accounting & Reporting Services



David Ferguson Director, Development



Grant McKegney Director, Technology

no place like coast

the fit

Coast Hotels are as unique and varied as their locations. Each property brings a style and personality to the network.

our vision

To grow our network of unique hotels, creating brand preference, happy ambassadors, and competitive return on investment.

our values

At Coast Hotels, we work collaboratively with our partners to ensure that strategies are effective and relevant, and to achieve collective success. We are guided by five core values. All Coast Hotels ambassadors are hired and supported to demonstrate these values to our guests, stakeholders, and one another. These five values are:

- Act with Fairness
- Challenge the Limits
- Expect Commitment
- Live with Honour
- Win Together



owner-focused approach

distinctive

Coast Hotels represents a diverse blend of owned, managed and franchised properties. Our hotels are as unique as their locations. Our Brand Touch Points ensure consistent guest experiences building on the personality of each hotel. This ensures travelers always enjoy the level of service and amenities they expect from a Coast hotel.

experienced

The Coast Hotels team are experienced leaders with a wealth of hospitality and specialized experience. We consistently strive for new and innovative ways to drive business to Coast Hotels properties, researching and employing the most current tools, technologies and services to attract guests, cultivate repeat business and stimulate customer loyalty.

responsive & collaborative

Just because you're in business for yourself doesn't mean you have to be in business by yourself. Because we're owners too, we have a responsive model that ensures your hotels have access to the right tools to maximize revenues, profitability and market share. We pride ourselves in being flexible and collaborative with our owners because each hotel is truly unique with different needs.



proactive approach





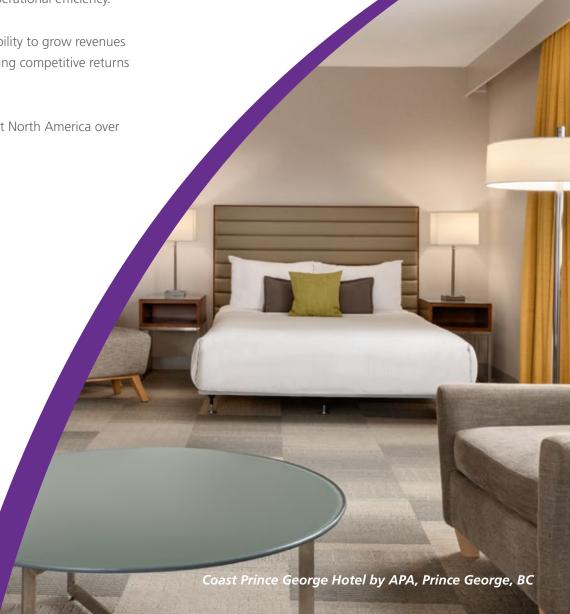


revenue centric focus

At Coast Hotels, our mission is to drive a high-performing revenue centric culture throughout all areas of our operations, from top-line revenue generation to bottom-line operational efficiency.

We balance our focus on creating memorable guest experiences with our ability to grow revenues and increase market share, knowing that delighted guests are key to achieving competitive returns and long-term sustainable ROI.

With the goal of more than doubling the size of our hotel group throughout North America over the next five years, our Network Strategy Map sets out our growth path.



network strategy

Network Strategy Map

A revenue centric culture that results in satisfied owners, franchisees and strong, sustainable ROI

Strategic Pillars

Engaged and productive ambassadors

Delighted guests

Refreshing stays

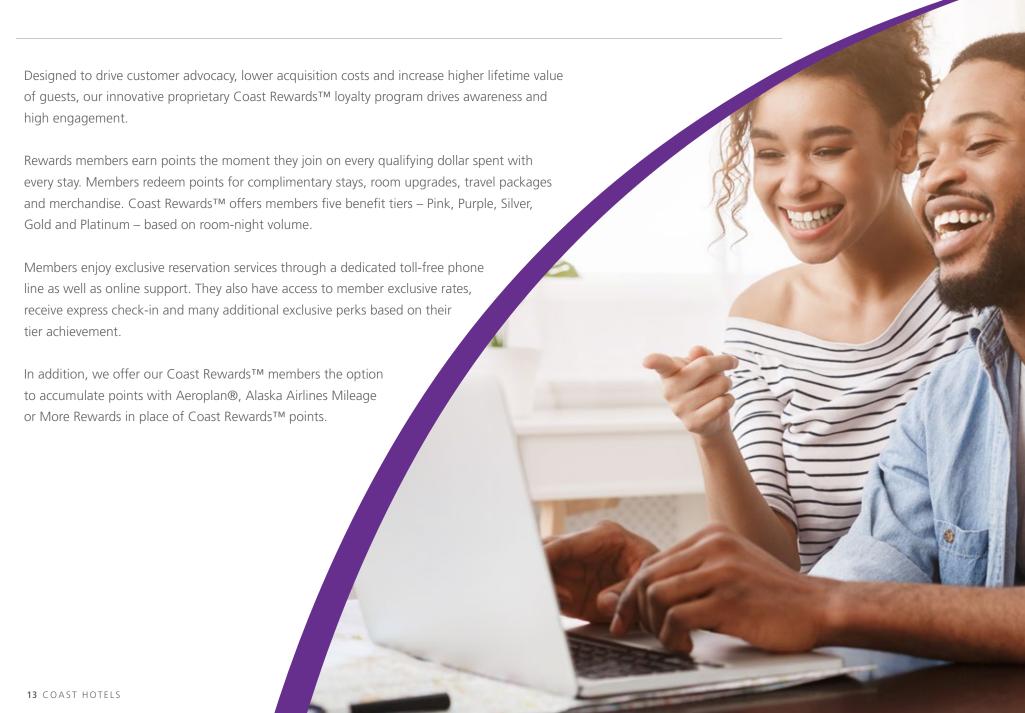
Friendly service

Return on investment

Customer Value Proposition

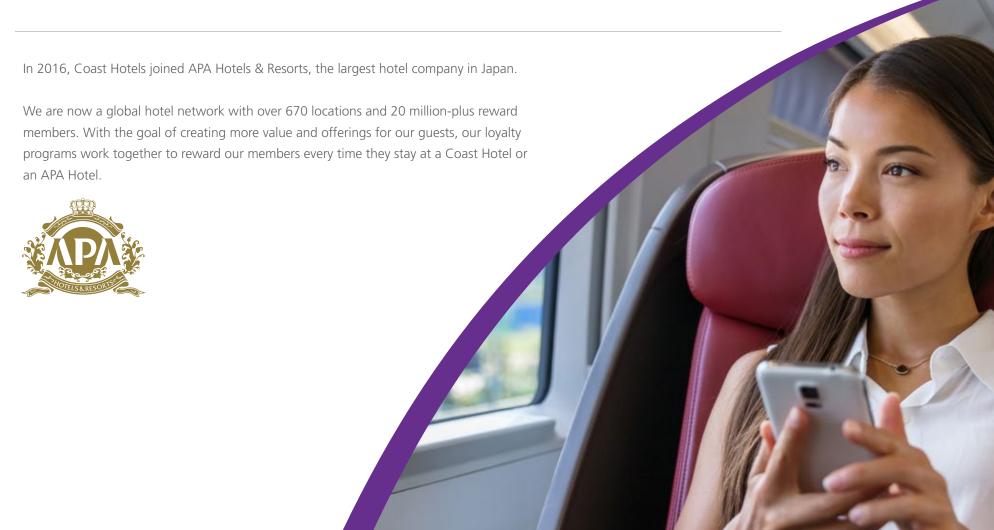
Franchise Hotel Owners Strong brand delivery, leadership and value Managed Hotel Owners Profitability, stability, confidence, asset value, support, leadership Guests
High quality, strong value,
consistent brand experience

driving customer loyalty - coast rewards™



global integration coast rewards · ω ΛΡΛ HOTELS&RESORTS





more rewarding, more often - coast rewards → AEROPLAN ⊕

Aeroplan is Canada's premier loyalty program and Air Canada's frequent flyer program. Aeroplan Members have access to over 26 member airlines.

Aeroplan members can earn 250 to 500 Aeroplan Points per qualifying stay at all Coast Hotels properties in Canada and the U.S. Members simply provide their Aeroplan number when booking their stay, present their Aeroplan card on check-in or join the Coast Rewards program and select Aeroplan as their earning preference.

Meeting Planners can also earn Aeroplan Points with Coast Hotels. Planners can receive up to 20,000 Aeroplan Points for meetings and events. Earn one point per dollar spent on room reservations, and one point for every three dollars spent on food, beverage and meeting room rentals, excluding taxes and gratuities.



more rewarding, more often - coast rewards partners

Alaska Airlines Mileage Plan is the loyalty program for those who love to travel. Part of the oneworld® alliance and other Global Partners, Mileage Plan is rewards its members with every flight.

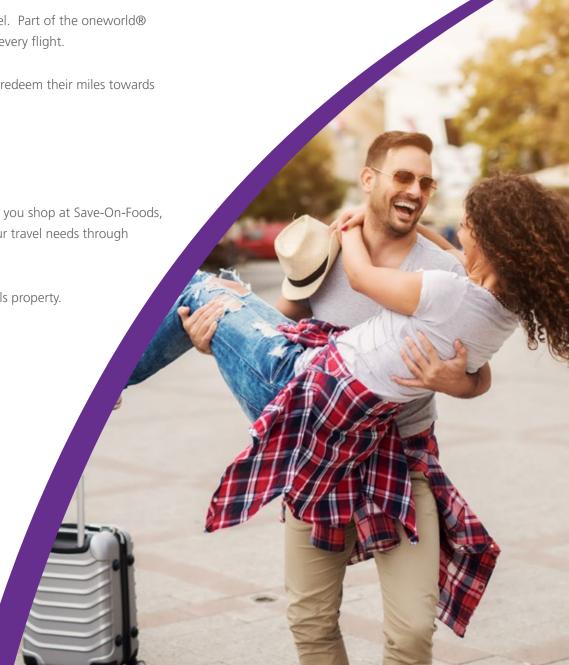
Coast Hotels guests receive 500 Miles for every qualifying stay. Members can redeem their miles towards flights, seat upgrades and booking hotel stays



More Rewards is a top loyalty program in Western Canada. Earn points when you shop at Save-On-Foods, PriceSmart Foods, Urban Fare and other partners. Redeem points towards your travel needs through More Rewards Travel, gift cards, groceries and more.

More Rewards Members receive one point per dollar spent at any Coast Hotels property. Simply show your More Rewards card at check-in to earn.





commercial focus to drive revenue & maximize your performance



national sales team

Coast Hotels' national sales and business development programs immediately and significantly increase your property's exposure. Dedicated to building and strengthening our business-to-business sales relationships, our national sales team targets, solicits and manages top accounts for the brand throughout Canada, the USA and, in the case of wholesale tour and FIT markets, internationally.

Our strength in the corporate travel and group convention and meetings segments helps provide a consistent year-round base of business and drives market share growth.

Sales and brand-wide stays are stimulated through our national and hotel-based sales teams who cross-sell business to drive room nights and revenue across our network.



central reservations

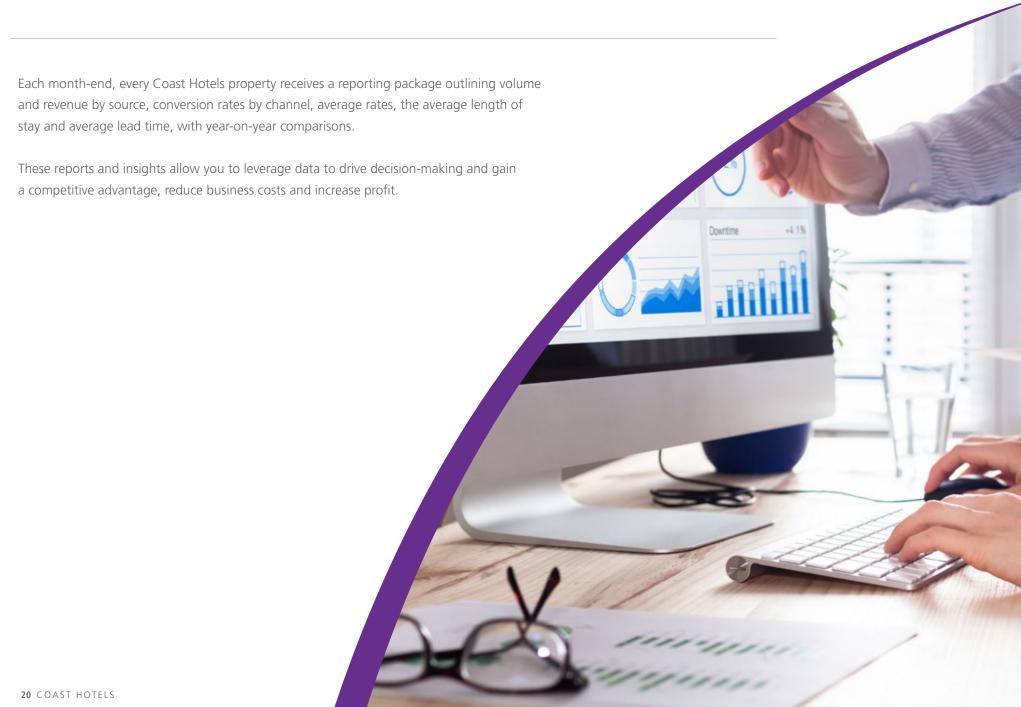
Our Central Reservations System (CRS) is the heart of Coast Hotels' network of hotels and resorts. We handle over 300,000 calls annually based on an 18 hour a day, 7 day a week basis. Based in Vancouver, British Columbia, Canada, CRS recruits, trains and retains the best sales associates to increase sales and revenue for our hotels. **Coast Hotels' CRS production is significant, contributing more than 50.0% of property room revenues.**

CRS on average converts over 40.0% of calls to sales. The success of CRS is partly due to our ability to cross-sell all Coast hotels on every call. Agents offer alternatives when a property is sold out or doesn't meet a customer's needs.

The rooms inventory of the entire Coast Hotels network, including day-to-day rates and availability, is dynamically managed and stored in the reservation system so that guests and agents are able to book rooms quickly and efficiently. All reservations are captured and confirmed within the CRS, helping ensure your property achieves maximum occupancy rates and revenues. CRS is an extension of, or is your hotel's reservation department.



insightful reporting



distribution

Coast Hotels branded properties are supported by a robust distribution platform that delivers high-value guests through several channels.

Guests can conveniently make reservations via:

- Online at coasthotels.com
- Telephone & Chat through our Central Reservations
- Email

• Third-party vendors through our Global Distribution System (GDS) including Travel Agents, Consortia, E-commerce, Corporate Travel Managers and Online Travel Agencies (OTAs)

Coast Hotels offers a private label WX chain code for its hotels. The WX code allows agents to find booking information for all Coast Hotels properties in one location on the GDS.

Additionally, consortia and negotiated rate solicitations can be submitted for the entire brand via our Cvent-Lanyon platform.



revenue management

Coast Hotels is committed to helping our hotel partners increase their revenue through our dynamic approach to revenue management. Our revenue management team is dedicated to understanding, anticipating, and influencing consumer behavior through strategic distribution of hotel inventory.

With the help of advanced systems like IDeaS G3 Revenue Management Solution, we implement effective pricing strategies and inventory management techniques that align with our forecasting tools to boost your property's competitiveness, expand your market share, and maximize revenue.

We offer three revenue management service tiers that cater to your specific needs, revenue growth goals, and property size. Whether you have an in-house revenue management team or need full support, our team provides unparalleled expertise, resources, and services, all while leveraging the latest technology and key partnerships.

We work closely with you to ensure you're fully involved in decision-making and continue to own revenue performance and profitability. At Coast Hotels, we understand that effective revenue management requires a collaborative approach, and we strive to provide the appropriate level of collaboration to meet all your revenue management needs and objectives.



revenue management

flexible & creative

Coast Hotels' revenue management approach addresses the unique needs of each property. From technical support to strategic recommendations regarding inventory and pricing, Coast Hotels' revenue management supports each hotel's needs. We work with Coast Hotels properties to create customized solutions that capture share and optimize profits.

driving results with integrity

Coast Hotels values the loyalty of every traveler and practices aggressive but ethical revenue management. Our goal is generating short term growth that builds toward long term success, by earning the trust of travelers.

strategic priority

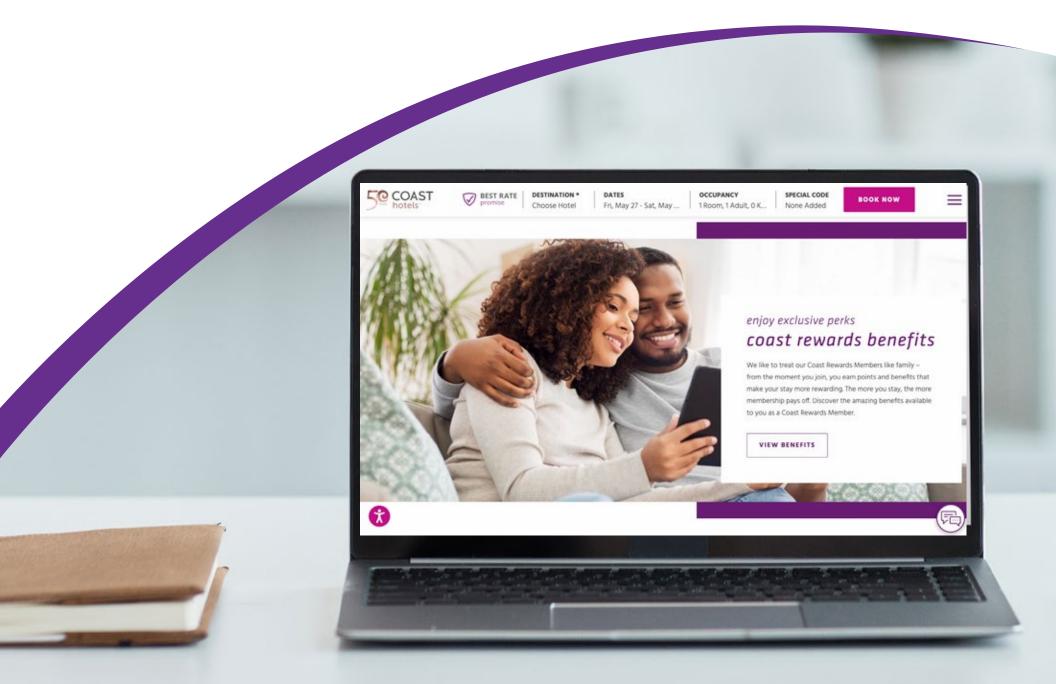
Coast Hotels' revenue management focus is to determine the optimal selling strategy for each property. Analytical tools are utilized to develop strategies with confidence. In-house expertise drives achievement of those strategies through complex management of multiple channels. Our revenue management is market driven and pro-active rather than reactive.

ota management

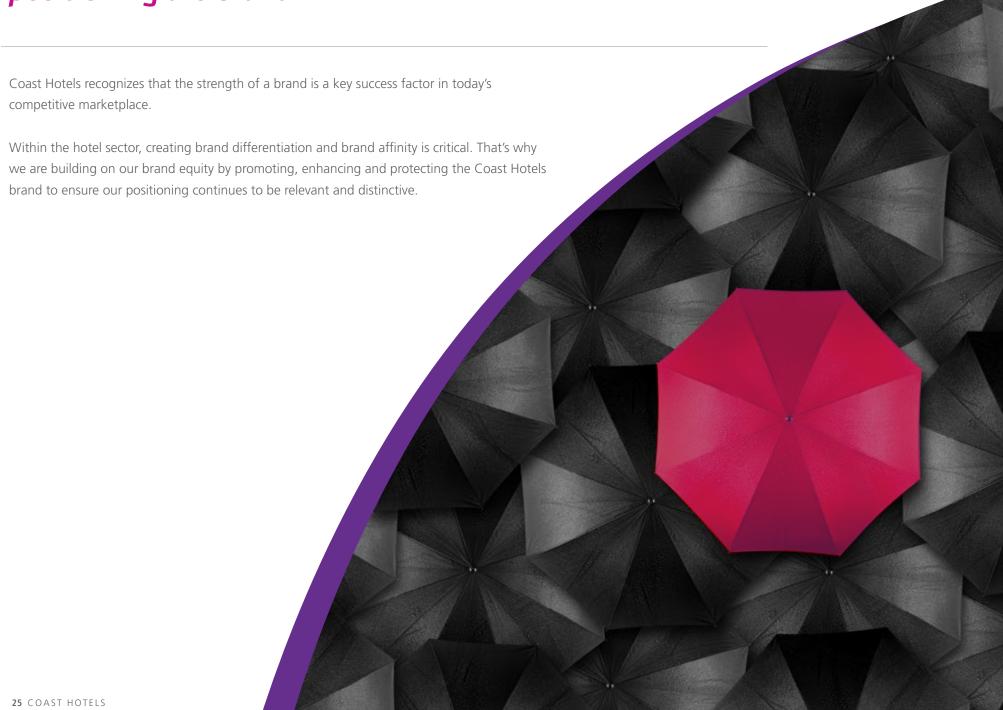
At Coast Hotels, we manage the OTAs, as part of a complete channel management program. Our outstanding relationships with the major OTAs in North America gives Coast access to the resources we need when we need them, optimizing exposure, while minimizing cannibalism of our Coast Hotels booking channels.



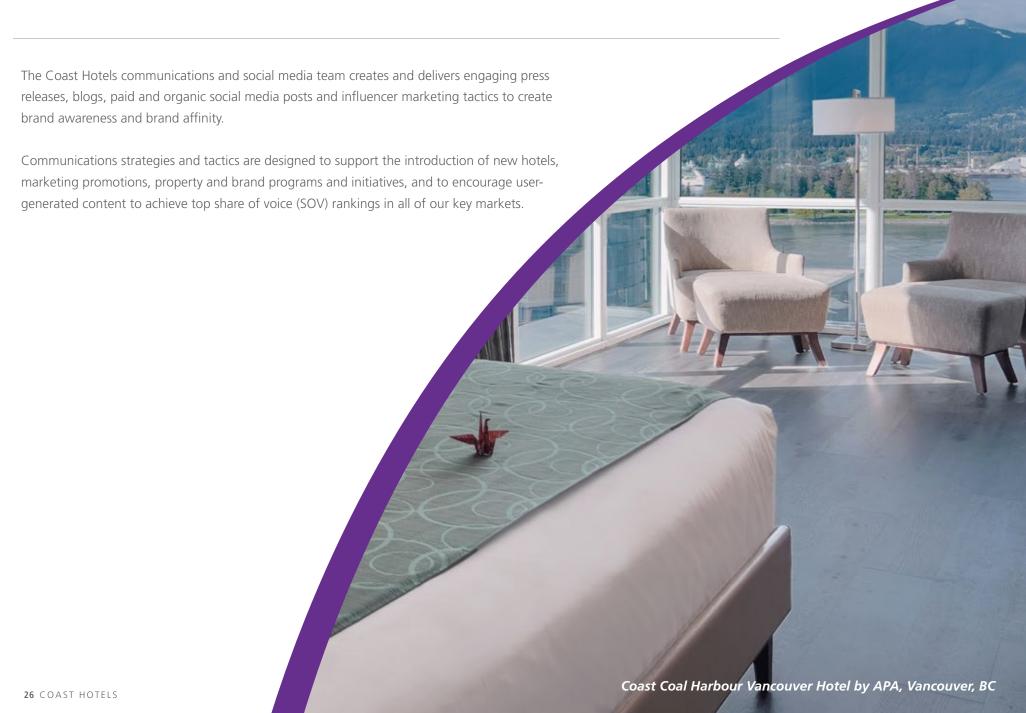
marketing & communications



positioning the brand

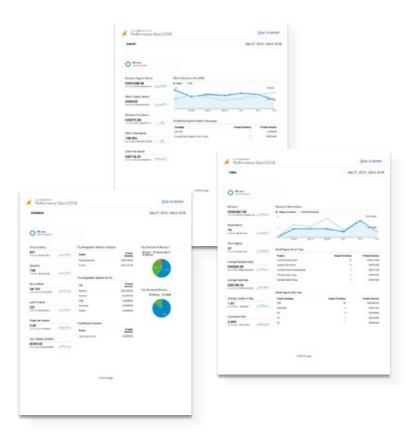


public relations & social media



marketing

The Coast Hotels marketing team will deliver a branded custom website and landing pages for your hotel that utilizes our powerful booking engine. We will also provide you with a custom Google Analytics account where you can view visits, popular rate types booked, geographic origin of visitors to the website, online revenue generated through paid search, and more.





search engine marketing

Your service fee will include an investment in ongoing organic search optimization (SEO) and paid search tactics such as pay-per-click advertising (PPC), display, remarketing and programmatic search.

PAID STARCH	va				- 0				. 20				
	2918	2918	2018	2018	2018	2918	2018	3018	2017	2917	3917	2017	2617
	August	July	lune	May	April	March.	Fabruary	January	December	Soventer	October	Supramber	August
Clicks	522	426	543	519	500	194	195	262	329	428	196	461	460
tepressions:	2.336	1,962	2,250	2.423	2.2%2	2,911	2,075	6,812	8,329	8,000	5,841	6,606	1.72
CTR.	22.87%	25.75%	210%	25,44%	20.10%	21,00%	231/7%	2,976	456%	2056%	6776	6.97%	2,879
CPC .	\$0.96	\$1.18	50.30	\$0.05	\$0.96	\$1.00	\$1.00	\$1.60	\$1.30	\$1.14	\$1.00	\$1.00	\$0.00
Conf.	349.07	\$100.00	\$101.77	\$197.50	\$417.56	\$100.00	\$100.07	\$100.00	3502.66	\$496.30	5100.00	5459.49	\$392.00
Paid Search Revenue	\$3,735.35	\$2,384.90	\$2,000.00	\$1,499,79	\$8,798.00	\$4,398.00	\$8,174.00	\$5,579.00	57,675.00	\$4,636.00	\$4,055.00	\$2,154,00	\$3,791.00
100	17.40	9479	25.50	99.13	\$0.0	98.62	E0039	801.19	\$1.22	99.50	90.18	54.33	91.9
ORGANIC													
	2918	2908	2918	2638	2518	2908	3919	2018	2007	2907	3917	80	2617
	Aspet	July.	June	May	April	- March	Setrory	January	December .	November	October	Sotariber	Aspot
Organic Sessions	1,774	1,533	1,536	1,000	3,212	7,414	2,087	2,362	1,610	1,900	1,900	1,714	1,80
Organia Transactions	59	- 100	60	100	. 19	72	(8)	321	54	- 85	- 61	- 61	
Organic Roverus	\$13,969.29	\$13,306.66	\$14,690.05	\$23,604,50	523,376.00	\$17,300.00	\$21,740.00	\$25,996.00	\$11.057.00	\$15,727.00	\$14,512.00	\$15,560,00	SE1,709.0
TOTAL REVENUE													
	2018	2008	3018	2018	2018	2958	3918	2018	2017	3007	3917	2017	261)
	August	344	June	May	April	March	Debruory	Impry	Secondar	Neverter	Occupie	Suptamber	August
facil bacob Revenue	13,795.35	\$2,384.50	\$2,600.00	54,410.70	\$5,756.60	\$4,195.00	\$5,174.00	\$5,579.00	\$2,625.00	\$4,636.00	\$4,055.00	\$2,154.00	13,761.0
						£1230232	en 11111	434 MAY 44		F1 F TOT 14		414.500.00	
Organia Kommun	513,909,20	113,300,00	\$14,500.05	523,004.00	523,376.00	\$17,302.00	\$12,741.00	\$25,500.00	217641.00	\$15,727.00	514,552.00	\$10,000,00	\$21,700.0



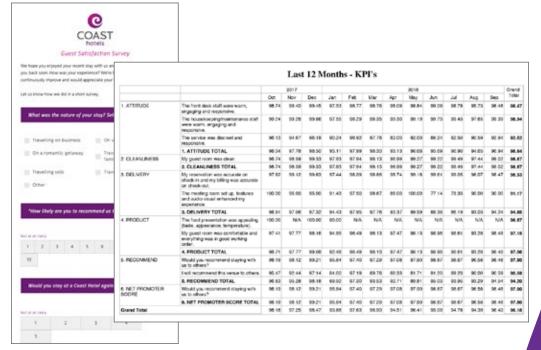
crm - guest satisfaction surveys & online reputation management

We will create a post-stay guest satisfaction survey for your property that will be automatically triggered by the CRM to each guest upon check-out. The survey measures customer advocacy, brand loyalty, cleanliness, guest services and more.

*Online reputation has emerged as one of the most important factors behind a hotel's performance. It is directly linked to the hotel's image, which, in turn, is related to the financial performance of the hotels. Hence, it has become important for hoteliers to take steps to ensure that the online reputation management for hotels is addressed and maintained appropriately.

In order to manage our properties' reputation in the virtual domain, we have implemented an effective and intuitive online reputation management platform that can be used by everyone within the hospitality ecosystem, at both the property level and corporate, to quickly capture guest feedback, analyze results, engage with guests, drive sales and improve hotel and restaurant operations.

(*opt-in opportunity for a fee)





crm - transaction emails

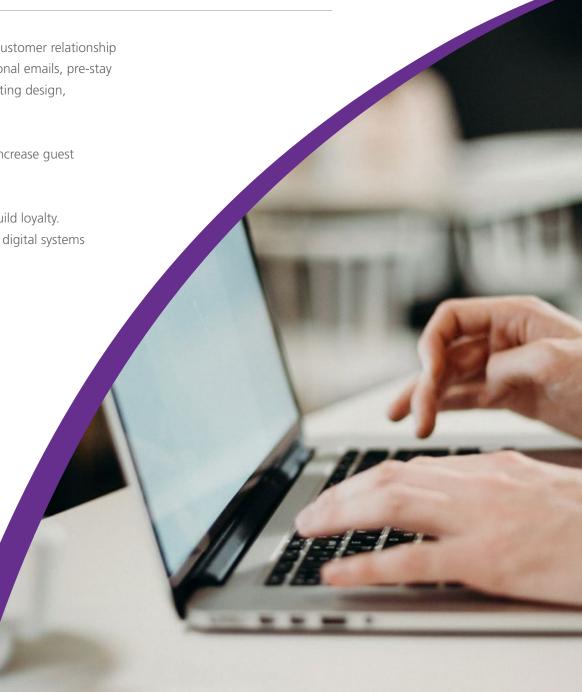
The Coast Hotels marketing team delivers a comprehensive suite of CRM (customer relationship management) services including branded and tailored reservation transactional emails, pre-stay messaging, upsell functionality, guest satisfaction surveys, and email marketing design, deployment and reporting.

Coast Hotels recognizes the effectiveness of marketing to engage guests, increase guest satisfaction and maximize contribution from their stay.

Digital marketing also works to drive repeat visits, cross-brand stays, and build loyalty. Corporately, Coast Hotels is building marketing databases, and investing in digital systems

that form the foundation of Coast Hotel's marketing strategy.





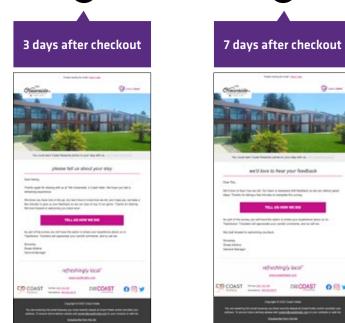
crm - transaction email flow chart











*If guest does not complete survey from initial post-stay email

^{**}If guest does not complete survey from reminder post-stay email

^{***}Only deployed to reservations with OTA source code

crm - email marketing samples & reporting



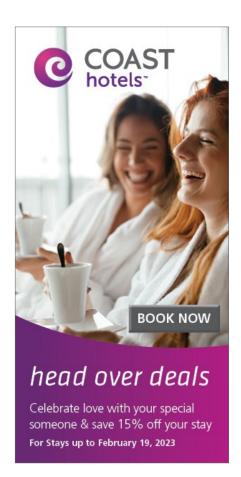






digital advertising - samples

We will work to develop an annual digital advertising strategy for your hotel based upon available budget.







Limited time offer. Pets stay Free!





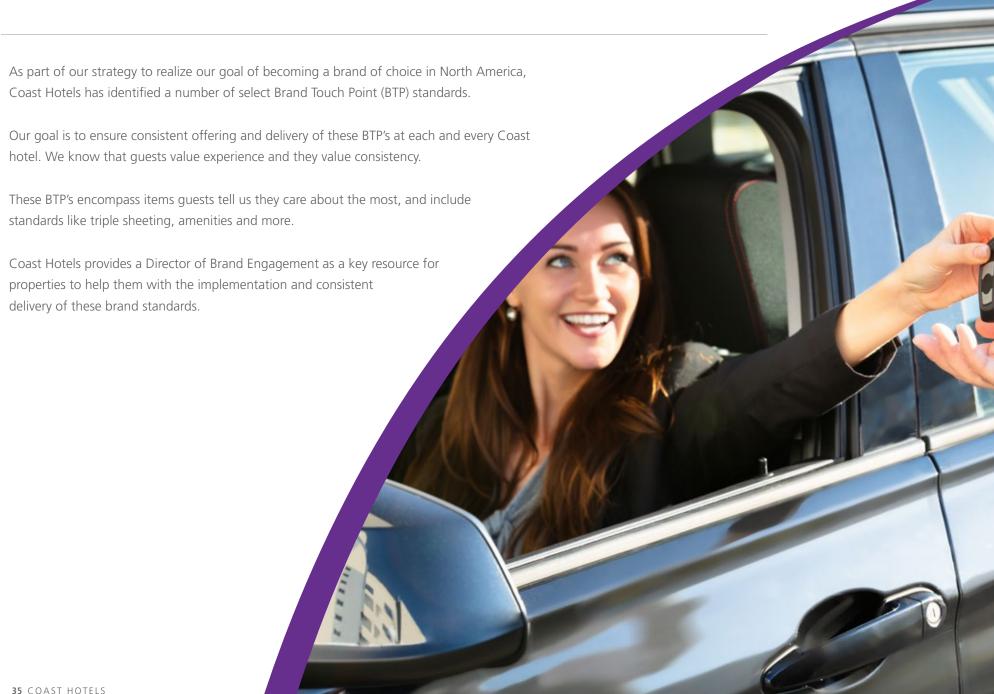




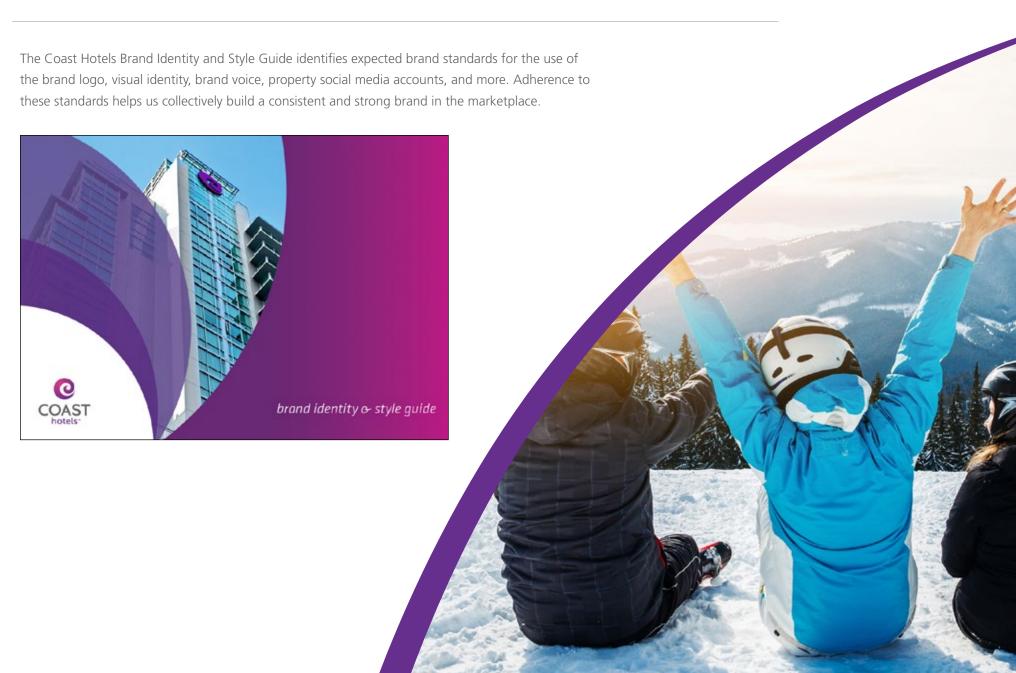
how coast hotels delights guests



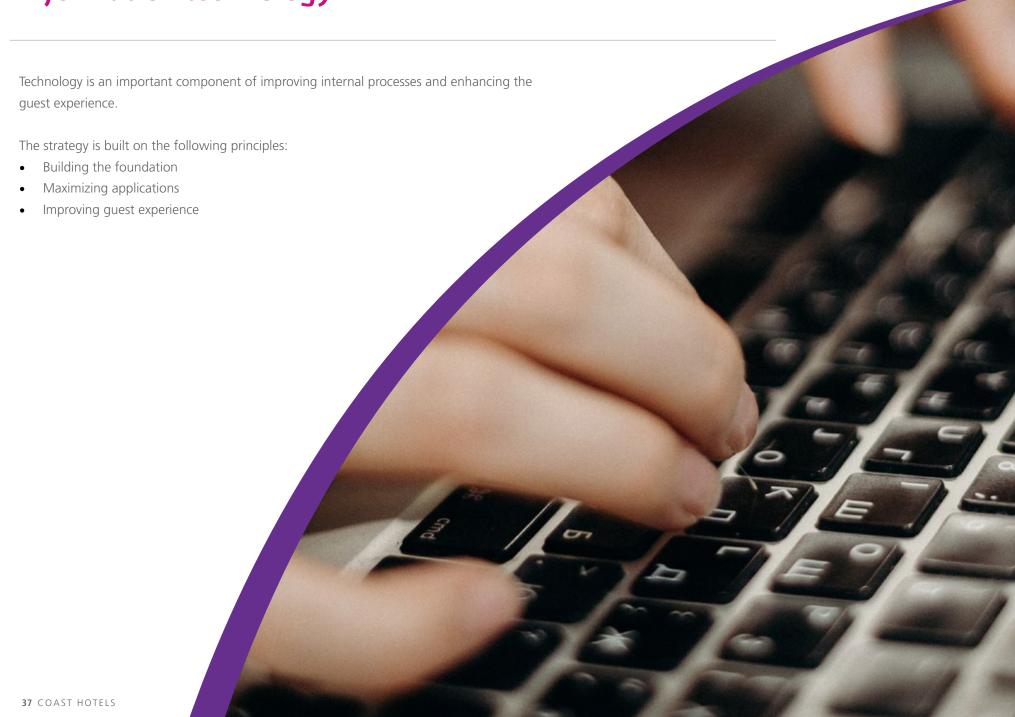
how coast hotels delights guests



brand identity & style guide



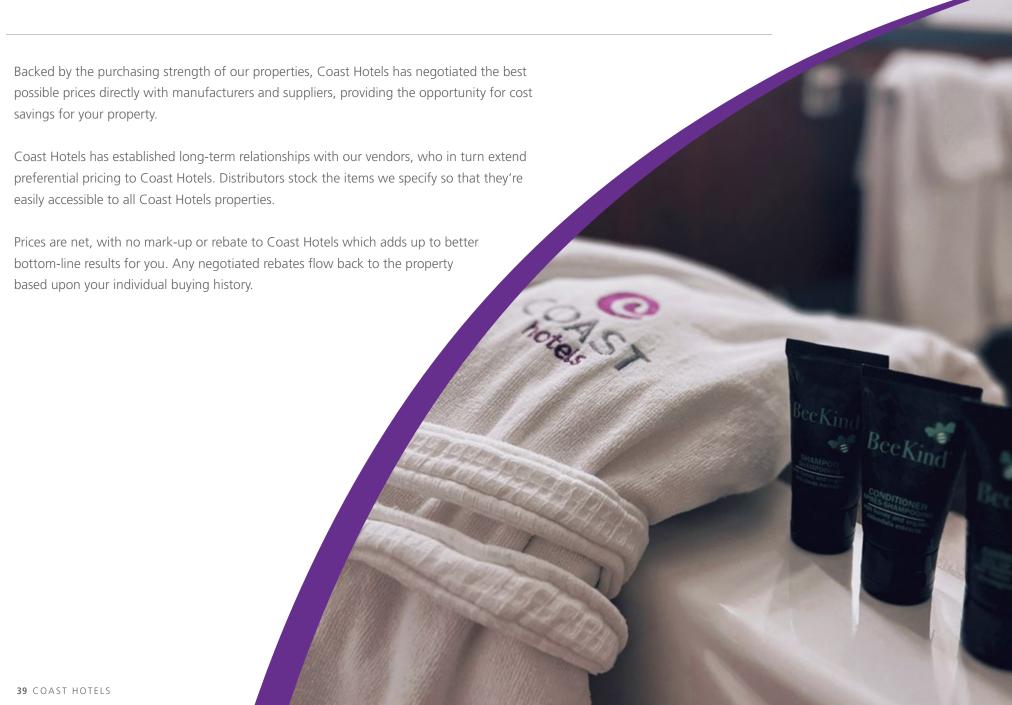




how coast hotels drives operational efficiency to reduce your costs



central purchasing



annual strategic planning & budgeting process (for managed hotels)

The **annual strategic/operating plan** is a detailed document that acts as a roadmap toward helping our managed properties achieve their strategic objectives. The hotel's marketing plan is also included in the annual strategic/operating plan and once approved, is funded by the approved budget.

The annual budget plan is a detailed document that allows each managed hotel to review and formulate the hotel's expected financial performance for the upcoming year as well as capital expectations.

Both the operating and budget plans will be delivered not less than 60 days prior to commencement of each year during the term.



franchise & management fees

Coast Hotels has low initial start-up fees, making your transition to a Coast Hotels property effective and easy.

Each month we charge a flow through marketing fee that helps fund marketing of the brand, a flow through reservation fee that is more than competitive, a flow through revenue management services fee that covers our cost for revenue optimization services, and a royalty fee that helps cover our overhead and provide our company with profit. If you select Coast Hotels as the management company, we include a monthly management fee.

You will find that Coast Hotels delivers programs at a fraction of the cost that other hotel companies charge to franchises. All of the fees are based on a percentage of Gross Room Revenue. The Management Fee is based on

a percentage of Total Revenues.

2.0% Royalty Fee

2.0% Brand Marketing Fee

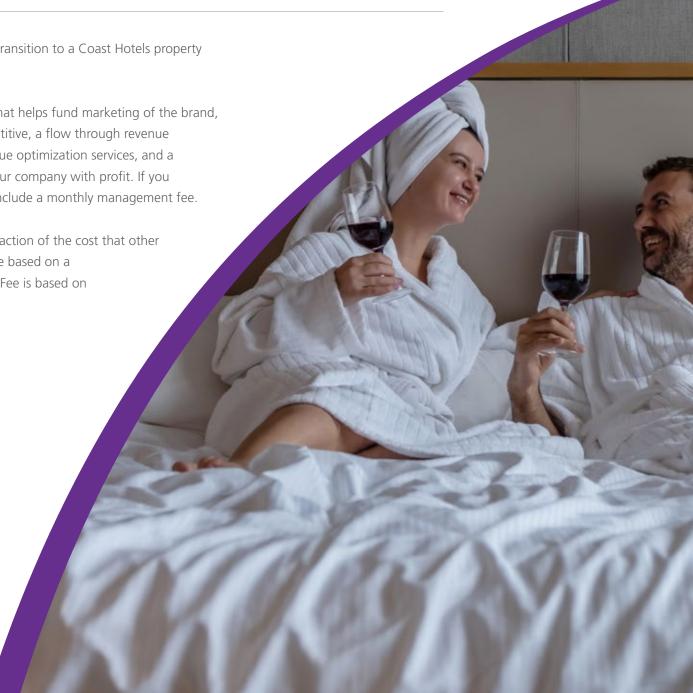
1.5% Reservations Fee

0.5% –1.0% Revenue Management Services Fee

6.0% – 6.5% Total Franchise Agreement Fee

3.5% Management Fee

9.5% – 10.0% Total Franchise/Management Fee



let's talk!

Mark Hope

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David Ferguson

Director, Development d.ferguson@coasthotels.com | t. 604.642.4147 | coasthotels.com

