



Modern Slavery Act 2015 Statement

VUR Village Trading No 1 Limited ("**Village**") is publishing this statement in compliance with Section 54 of the Modern Slavery Act 2015.

This statement is made for the financial year ending 31 December 2025 and details the steps taken by Village during this year.

ORGANISATIONAL RESPONSIBILITY

Organisational Structure

Village is part of the VUR group (the "**Group**") and includes subsidiary company VUR Village Properties Limited and VUR Village Hotels and Leisure Limited. Our ultimate parent company is VUR Investment (UK) Limited ("**VUR**"). The Group's head office is based in the United Kingdom. This statement is made by Village as the company that actively carries out its hospitality and leisure business in the UK on behalf of the Group.

Village is a UK-based company operating 36 Hotels throughout the UK. We employ over 4,700 employees. Our hotels provide full hotel services including bedrooms, a full health club and gym and a business club with significant food and beverage offerings.

The Group has an anticipated annual worldwide turnover of over £313M in 2026 (all from within the UK).

Responsibility

We recognise that although slavery, servitude, forced labour and human trafficking ("**Modern Slavery**"), is illegal it remains a growing issue in the UK. In an increasingly global marketplace, we also recognise that all businesses have a responsibility to understand whether modern slavery and human trafficking is taking place within their businesses and supply chains and to take steps to mitigate the risk of this happening. Village takes this responsibility seriously.

We are committed to making meaningful and long term improvements to workers' employment and workplace conditions including but not limited to the prevention of forced, bonded and trafficked labour. We do this through our policies and governance, which are supported by a committed organisation and our leadership.

We also recognise that the hospitality industry can be at a higher risk of exposure to Modern Slavery for the following reasons:

- having a higher than normal percentage of staff who are from overseas;
- having a transient workforce;
- having a diverse supply chain.

SUPPLY CHAIN

We procure goods and services directly from first tier UK based suppliers in three main areas; (i) Furniture, fixtures and equipment, (ii) food and beverage and (iii) operational supplies (goods not for resale).

We have contractual relationships with all of our suppliers and a dedicated procurement department to oversee the instruction of major supplier agreements and to ensure that adequate risk mitigation procedures are in place.

To streamline our procurement processes and enhance our oversight of supply chain risks, we integrate our supplier onboarding using a risk assessment tool Risk Ledger that is stored centrally and updated annually.

This enables us to ensure that procurement companies, along with other third party companies, complete comprehensive compliance assessments, which covers modern slavery, anti-bribery, and other ethical standards as well as cyber and technical controls. This process gives us assurance that our suppliers have implemented an appropriate level of controls to protect themselves and us. By centralising this documentation, we ensure consistent monitoring and governance across all our supplier relationships.

We subcontract general maintenance and construction works services to a number of small providers in the UK. When carrying out building works at our hotels, we contract with one main UK based contractor who will then subcontract elements of the construction work.

We have a number of low tier indirect suppliers throughout the world, primarily related to our food and beverage offering.

LABOUR

We employ the majority of our workforce directly; we have a small number of independent agents working for Village. These independent agents tend to be IT consultants (working centrally) or personal trainers (based in the gym facilities at our hotels). All independent agents are contracted with directly. We have a franchise arrangement with a major coffee retailer operating within each of our hotels. The workforce operating those venues are directly employed by Village.

OUR POLICIES

We recognise that effective policies are crucial for combatting Modern Slavery. We have an Anti-slavery and Human Trafficking Policy in place that sets out our overall approach to Modern Slavery at Village. We also have in place an Ethical Trade Policy that we communicate to our high value / high risk suppliers. We are committed to ensuring we are not supplied by anyone who engages in human trafficking and modern slavery.

Our Right to Work Policy and Recruitment Policy are followed to ensure, as far as possible, that migrant workers are not exposed to exploitation and that the business is not exposed to the fraudulent recruitment of employees.

We also operate a Whistleblowing Policy aimed at employees which encourages staff to report any wrongdoing. We intend to extend this policy to our wider supply chain.

General Counsel has overall responsibility for our Modern Slavery policies.

RISK MONITORING AND COMPLIANCE

During 2025 we continued to address the risk of Modern Slavery in our business, including ensuring appropriate escalation where any risks of Modern Slavery are identified. In our supply chain we continued to monitor our first tier risk suppliers to identify any new suppliers that fall within an area that is at high risk of Modern Slavery.

We continued to monitor and ensure that our Right to Work policy is followed with strict compliance. To support the operation we have a robust 'Good Vibes Only' programme that includes training, reporting and escalation for all relevant employees.

STEPS TAKEN IN 2025

In 2025 we continued to keep Modern Slavery on the agenda of the Executive Team and ensured that it was part of our induction for Senior Roles. We continued to monitor our recruitment process considering Modern Slavery as a risk.

Our current practices ensure Modern Slavery is identified across all of our hotels and being continually developed including raising awareness to all employees and all employees receive training on Modern Slavery, how to look for it and what to do about it.

Our 'Good Vibes Only' campaign continued to be enforced across the business by introducing Module 2 'Modern Slavery and Child Exploitation' whereby our recognise, respond, report and record initiative raised awareness as a central part of both our social and our governance initiatives. This included looking for the correct signs and knowing how to report it.

In developing our ESG initiatives we have taken Modern Slavery awareness and compliance as a central part of both our social and our governance initiatives to ensure it is given the attention it warrants. Modern Slavery is also raised as a specific item at the Risk Committee every quarter.

During 2026 we will:

Develop our Modern Slavery reporting as part of our approach to risk. Continue to develop 'Good Vibes Only' to ensure reporting remains robust and ensure our teams are trained in escalation and reporting to ensure the safety of guests. Ensure that the governance of Modern Slavery is sufficient within the company.

BOARD APPROVAL

This statement has been approved by the Boards of VUR Village Trading No.1 Limited, VUR Investment (UK) Limited and VUR Village Properties Limited and is signed by Gary Davis as Chief Executive Officer of the Group.

Gary Davis



CEO

Date: 22 June 2026